

# A STUDY ON IMPACT OF MERGERS AND ACQUISITIONS ON FINANCIAL PERFORMANCE

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## Abstract

*Merger and Acquisition are two types of business combination, where organizations that take resources and liabilities or controls are called acquiring companies or bidders, while organizations that are taken over are called target organizations. The aftereffects of the factual examination of Wilcoxon marked position test found that there was no critical contrast in Return on Equity and Debt to Equity Ratio money related proportions when Merger and Acquisition. We can even observe that the middle and normal of pre-Merger and Acquisition Return on Equity is more noteworthy than the post-Merger and Acquisition Return on Equity, something very similar is likewise acquired from the consequences of this test that we can even observe the middle and normal before the event of Merger and Acquisition had a littler proportion and was viewed as better.*

**Keywords:** Merger and Acquisition, Return on Equity, Debt to Equity, Financial Performance.

## 1. Introduction

Merger and Acquisition is certainly not another marvel in the business world. This Merger and Acquisition movement started to thrive in global organizations in America and Europe since the 1960s while Merger and Acquisition in India have been known sectoral particularly in the financial area under the steady gaze of the establishment of Law No. 1 of 1995 concerning Limited Liability Companies. The term Merger and Acquisition in INDIA turned out to be progressively famous after the merger of 4 enormous government-possessed banks that converged because of an emergency that in the end brought about Bank Mandiri in 1998. As far as amount, Merger, and Acquisition exercises in India encountered a critical increment alongside the inexorably famous term of Merger and Acquisition among business entertainers. The Merger and Acquisition is a cycle of organization rebuilding that is accepted to acquire thriving and benefits a brief timeframe.

In India, the issue Merger and Acquisition is examined by a few gatherings, for example, financial eyewitnesses, researchers, and business professionals. The explanation behind organization completed Merger and Acquisition was clarified by Hanafi (2013: 668). He expressed that one reason for Merger and Acquisition is to increment and ensure piece of the pie, and as a push to endure the organization. As indicated by Hanafi (2013), the explanation behind this combination is the need to have contended viably in the worldwide market.

As per Annisa and Prasetiono (2010), a business blend is a type of consolidating one organization with another organization to oversee resources and activities. The type of a business combination that is regularly completed over the most recent twenty years is Merger and Acquisition where this methodology is viewed as one approach to accomplish a few destinations that are more monetary and long haul.

Merger and Acquisition are two types of business mix, where organizations that take resources and liabilities or controls are called getting organizations or bidders, while organizations that are taken over are called target

organizations. The objective organization will get a substitution from securing an organization which can be as (money) or organization stock or even a blend of both.

In Merger and Acquisition, there are two principle things that must be thought of, to be specific the worth created from Merger and Acquisition and who are the gatherings who most profit by these exercises. With the presence of Merger and Acquisition, it is normal that it builds the collaborations inside the gathering or new element so the organization's worth will increment. In any case, with respect to the gathering who gets the advantages, earlier examinations introduced blended outcomes. Some contend, the investors of the objective organization consistently advantage, and the investors of the gaining organization are constantly hurt.

Merger and Acquisition are completed by the organization in the desire for bringing a few advantages. Shared advantage conditions will happen if the Merger and Acquisition exercises get a collaboration. According to Brigham and Houston (2001) states that cooperative energy is where two organizations, to be specific each organization A and friends B join into one organization C, and in this merger, the estimation of firm C becomes higher than the estimation of organization A and friends B when remaining without anyone else, this is called collaboration. The impact of the collaboration will emerge in four sources: The first is working reserve funds coming about because of economies of size of the executives, advertising, creation, or dissemination — the second monetary investment funds, which incorporate lower exchange expenses and better assessment by protections examination. The third is the distinction in effectiveness, which implies that administration of one organization is more proficient and more vulnerable organization resources will be more beneficial after the merger on the grounds that with one administration it will be more productive in overseeing, and the fourth is expanded piece of the overall industry because of diminished rivalry.

Monetary execution investigation means to evaluate the usage of the organization's methodology as far as Merger and Acquisition. A gainfulness proportion is considered as a kind of perspective to see the accomplishment of an organization in making a benefit, so the organization attempts to accomplish this by attempting to build the proportion. Profit for Equity (ROE) is one of the significant markers that financial specialists use to evaluate the degree of gainfulness of an organization. In Return on Equity, three primary things can be found, to be specific the capacity of the organization to create benefits, the proficiency of the organization in overseeing resources and the obligation utilized in doing the business.

Laiman and Hatane (2017) found the aftereffects of the investigation demonstrated that there were no distinctions in budgetary execution when the merger. Moreover with the monetary presentation factors that are proxied by the proportion of obligation to value proportion, return on resources, and profit for value, every one of them are gotten. To be specific, there is no distinction in monetary execution when the merger. In any case, for resource turnover factors, value profit proportion, and firm size, the outcomes show that there are contrasts in monetary execution when the merger.

Bhabra and Huang (2013) found that Return on Equity created by organizations after Merger and Acquisition didn't encounter huge changes. This is in opposition to what was expressed by Gunawan and Sukartha (2013), who found that Return on Equity encountered a noteworthy increment after mergers and procurement. In spite of Gunawan and Sukartha (2013), Payamta and Setiawan (2004) and Dyaksa Widyaputra (2006) found that ROE diminished essentially after Merger and Acquisition.

Debt to Equity Ratio (DER) is the proportion between the organization's obligation and the measure of capital it has. This proportion gauges the capacity of the organization proprietor with the value he needs to pay the obligation to the lender. The higher this proportion, the more leaser cash utilized as working capital is required to expand organization benefits. Kurniawan and Widyarti (2011) in their examination on investigating organization execution when securing with an example of assembling organizations recorded on the IDX in 2003-2007 found that Debt to Equity didn't encounter huge changes however dependent on unmistakable information demonstrated a slight increment. While Ardiagarini and Arfianto (2011) who inspected the impacts of Merger and Acquisition on track organizations procured in 1997-2009) discovered huge contrasts just in one year prior and one year after.

There have been blended consequences of the monetary presentation (productivity and reasonability) of Indian firms after Merger and Acquisition. Utilizing diverse dataset and different components of budgetary execution, this investigation assesses the effect of Merger and Acquisition on organization money related execution.

## 2. Literature Review

### Merger

Mergers originate from the Latin "mergerer" which intends to join, together, join together, consolidate or cause loss of character since something is retained or ingested. Mergers are a blend of at least two organizations to shape another organization (Whitaker, 2012). Mergers are ordinarily utilized in organizations as a cycle of blending a business. Mergers should be possible both inside and remotely. Interior mergers happen when the objective organization is in a similar gathering possession, while outside mergers happen when the objective organization is in an alternate proprietorship gathering.

All in all, mergers can be separated into four gatherings (Sartono, 2001):

1. Flat mergers happen when an organization converges with an organization that is in a similar sort of business. For instance, a media communications organization converged with another Telecommunications Company, which is right now being talked about is a merger between XL organizations and Axis where the two organizations have organizations in a similar field, specifically media communications specialist co-ops.
2. Vertical mergers happen when an organization converges with an organization that actually has a relationship with its business. This is expected to spare working expenses on the grounds that the organization has direct admittance to upstream and downstream organizations. A model is the point at which a steel projecting organization blends business with its providers. Or then again it could be a mining item preparing organization converging with its wholesaler and showcasing organization.
3. Kongeneric Merger is a merger of two comparable organizations however has various items. For instance, a PC organization converges with a product organization, two organizations have a similar business area, specifically in the field of innovation, however they produce various merchandise.
4. Merger Conglomerate, specifically business merger from at least two ventures which is random. Case of a mining organization purchasing a land organization.

While as per the cycle, the merger is separated into two, in particular:

1. Well disposed Merger is a merger affirmed by the two players, where the two players consent to blend and believe that this merger will carry advantages to the two players.
2. Threatening Merger is when the two players don't agree in a business blend where the objective organization feels the cost offered is excessively low and is likewise conceivable with the dread of directors losing their positions when a business merger happens. In the event that this occurs, the purchaser can move toward the objective organization's investors and get it legitimately from them so no endorsement from the objective organization's administrators is required.

### Acquisition

The other method of consolidating business is by securing. Through this securing, the organization can make the objective organization as its auxiliary, so at the end of the day, the organization, either the acquirer or the objective organization, actually stands tall (Agus Sartono, 2001). In the procurement cycle, most investors of the objective organization will get numerous advantages contrasted with the investors of the obtaining organization. This can happen if in a takeover delicate, numerous organizations partake with the goal that the organization's stock offer gets higher.

As indicated by Van Horne and Wachowicz (2005), Acquisitions are isolated into two, to be specific:

1. Vital Acquisition Strategic securing happens when an organization gains another organization as a feature of the general methodology of the organization. The consequence of this sort of securing is a cost advertisement vantage. A case of this kind of securing is the point at which a soda organization procures another soda organization that has abundance creation limit or can even build its strength in the market to give expanded income to the organization.

2. Monetary Acquisition Financial Acquisition is a demonstration of securing of one or a few explicit organizations that are completed to accomplish money related benefit. The pattern is an endeavor to purchase the target organization at the least expensive value conceivable, to sell back at a higher selling cost. Notwithstanding, if the exchange is done between organizations that are in a similar business gathering or proprietorship, the price tag can be higher or less expensive, contingent upon the interests and advantages that will be gotten by the larger part proprietor of the organization concerned. The primary rationale in this kind of securing is to get the greatest benefit. Regularly organizations focused by procurement are companies that are encountering a decline and in moderately feeble conditions. The sign is that there are a generally huge obligation weight, showcasing, and conveyance bottlenecks, debilitating stock costs in the stock trade, jobless creation limit, and the other way around. Nonetheless, the acquisition of an objective organization doesn't generally reflect such signs, in light of the fact that practically speaking the objective organizations are those that have a genuinely fluid monetary position and moderately high benefit and have great possibilities.

### 3. Motives of Merger and Acquisition

Accomplishing monetary size of activity. The economies of scale here are the size of activities with the most reduced normal expense. By doing Merger and Acquisition, duplication of working offices can be killed and can give more proficient showcasing, a superior bookkeeping framework. With Merger and Acquisition there can be where the general worth is more prominent than the total of the estimations of each part. Economies of scale happen regarding the creation cycle as well as in the fields of promoting, work force, account, and organization. Extensively the extent of the financial scale to be accomplished is in all the utilization of existing assets. The financial scale can confront progressively wild rivalry. With Merger and Acquisition the organization can hold workers who genuinely carry advantages to the organization so investors' thriving can be improved in advertisement dition to improving effectiveness and representative profitability. There are numerous models where organizations accomplish thriving when they complete a business mix, for example, the merger of four state banks to be specific Bapindo, Bank Bumi Daya, National Dagang Bank and Exim Bank to Bank Mandiri. Where Bank Mandiri is currently perhaps the biggest bank in India, it is obvious that a merger will carry the organization to success.

Expense sparing: The organizations choose to join business with different organizations that to make a benefit; with this, the assessment that must be paid by the organization decreases. Regarding companies that are encountering development, this has a twofold advantage, notwithstanding charge investment funds just as using jobless assets since organizations that are encountering development for the most part have an enormous money surplus which obviously will give a huge taxation rate to the organization. On the off chance that the enormous money is dispersed to investors, it will likewise trouble the investors on the grounds that the expense they need to pay is more noteworthy.

Expansion: The Merger and Acquisition ease organizations to include their business portfolios without beginning new business lines. With the expansion of the organization can likewise minimize the impact of the organization's benefit cycle. With enhancement, the dangers looked by stock can be repaid by different offers. In this manner the general danger decreases. This can happen with the supposition that speculators are hazard opposed, and financial specialists can expand proficiently.

It is expanding business development. This is conceivable with the more extensive authority of showcasing organizations, better and more proficient administration — for instance, the acquisition of portions of PT. Semen Gresik by Cemex from Mexico can expand creation limit and development of the organization. As it were, this option can make it simpler for organizations to infiltrate more extensive business sectors, specially unfamiliar business sectors.

### Stages of Merger and Acquisition

In the usage of Merger and Acquisition, the organization generally experiences a few cycles. All in all, the Merger and Acquisition stages are as per the following; the principal huge organization will decide the objective organization they will purchase. At that point continue with an exchange in which if the arrangement goes easily it will be trailed by the acquisition of the objective organization with the ideal worth together. Rarely makes an organization offer to be taken over by another organization, aside from in situations when the organization has money related issues/challenges. As per Sartono (2001), the main stage in Merger and Acquisition is that companies that will assume control over will recognize the objective organization. At that point continue with deciding



the price tag that is happy to be paid. In the following stage, the administration of the takeover organization will contact the administration of the objective organization for an exchange. On the off chance that the two organizations concur, the administration of the objective organization will move toward the investors to persuade them that the merger of this organization will carry advantages to the two organizations, after the investors concur that the merger can be completed either as money or as installment with organization shares. Though as indicated by Estanol and Jo (2005) in the merger there are three phases.

**Pre-Merger** This stage is a condition before the merger where at this stage, the errand of the whole top managerial staff and second or greater administration organizations is to assemble skilled and significant data to serve the merger cycle of these organizations so collaborations from the merger will happen.

**Merger** When an organization chooses to consolidate, the main activity at this stage is self-alteration and shared combination with its accomplices so cooperative energies can happen.

**Post – Merger** At this stage, there are a few stages that must be taken by the organization. The initial step (1) that will be completed by the organization is by rebuilding, wherein a merger, there is often a dualism of administration that will impact the association. The subsequent advance (2) is to manufacture another culture where the new culture or culture can be a blend of the promotion advantages of the two corporate societies or can be a culture that is altogether new to the organization. The third step (3) is taken by dispatching a change, where what must be done for this situation is to build up coordinated effort, can be a joint group or collaboration.

### **Money related Performance**

Money related execution is characterized as the board accomplishment, for this situation, budgetary administration in accomplishing organization objectives, in particular to create benefits and increment the estimation of the organization. Monetary execution examination in this investigation expects to evaluate the usage of the organization's technique as far as Merger and Acquisition.

Proportion investigation is a previous occasion. In this way factors may exist later on period may influence the budgetary position or aftereffects of tasks later on. Thus, an investigation is needed to have the option to give great and precise aftereffects of examination and understanding, in light of the fact that the consequences of this analysis will be helpful in deciding administration's strategy for future assortment. The money related state of an organization can be known by a benchmark that is normally utilized, to be specific: monetary proportions, yet utilizing budgetary proportions will just know the greatness of the proportion numbers. Accordingly, translation of the proportion numbers that have been acquired is required and picking the sorts of proportions that are reasonable for the investigation.

Payamta (2001) states that to assess the monetary presentation of organizations that do mergers or acquisitions can be investigated utilizing the proportion of budgetary proportions. Some monetary proportions that can be utilized as markers of an organization's money related execution are Profitability (Return on Equity) and Solvability (Debt to Equity)

### **Return on Equity**

The ratio of net income after tax to ordinary equity shares measures the rate of return on equity (ROE), which can be calculated by the following formula:

$$\text{Return on equity} = \frac{\text{Net income}}{\text{Shareholders' equity}}$$

### **Debt to Equity**

Debt to Equity is a solvency ratio that measures the ability of a company with its equity to pay debts to creditors. In calculating DER the following formula is used:

$$\text{Total debt to assets ratio} = \frac{\text{Total debt}}{\text{Total assets}}$$

#### 4. Merger and Acquisition Activities and Firm Performance

##### *Profitability*

Harjeet and Jiayin (2013) led an investigation of organizations that complete Merger and Acquisition in China where Return on Equity when Merger and Acquisition didn't encounter noteworthy changes comparative things were additionally passed on by Annisa and Prasetyono (2010) where Return on Equity after Merger and Acquisition didn't encounter critical changes contrasted with before Merger and Acquisition, while Sisbintari (2011) inspected contrasts in Merger and Acquisition in CIMB Niaga bank. The outcomes demonstrated that Return on Equity expanded fundamentally after Merger and Acquisition. The comparable outcome was additionally passed on by Kumara and Satyanaraya (2013) in India organizations that completed Merger and Acquisition. They likewise found that Indian Merger and Acquisition organizations encountered a noteworthy increment in Return on Equity. Nonetheless, extraordinary to the outcomes found in India by Sharma (2013). The outcomes demonstrated a huge decrease Return on Equity after Merger and Acquisition.

Widyaputra (2006) found that organization execution after Merger and Acquisition didn't encounter critical changes while incompletely a few proportions experienced huge contrasts. In any case, Annisa and Prasetyono (2010) express that there are huge contrasts in organization execution where all out resource turnover (TATO) has expanded after Merger and Acquisition contrasted with before Merger and Acquisition, while Net Profit Margin and Return on Equity have diminished after Merger and Acquisition. Harjeet and Jiayin (2013) expressed that there were positive changes in organizations that were gained where the vast majority of the acquisitions and mergers were completed by state-possessed organizations in China.

##### *Feasibility*

Obligation to Equity Ratio (DER) is the proportion between the organization's obligation and the measure of capital it has. The higher this proportion, the more loan loss cash utilized as working capital is required to expand organization benefits. Kurniawan and Widarti (2011) analyzed an example of assembling organizations recorded on the Stock Exchange in 2003-2007 found that Debt to Equity didn't encounter huge changes yet dependent on elucidating information indicated a slight increment though Ardiagarini and Arfianto (2011) who examined the impacts of Merger and Acquisition on the objective organizations procured in 1997-2009 discovered significant contrasts just in the time of one year prior and one year after.

Sonia Sharma (2013) who explored the metal business in the Indian market with an example of 9 organizations recorded on Indian trades that did Merger and Acquisition exercises in the 2009-2010 period. Examination takes a gander at organization execution through productivity proportions, liquidity, and influence where the outcomes show an expansion, in spite of the fact that not noteworthy to liquidity and influence proportions and a significant diminish in benefit proportions. Moreover, Kumara and Satyanarayana (2013) who contemplated Indian organizations with long stretches of examination beginning in 2010-2012 found that there was no critical increment in organization execution after Merger and Acquisition.

#### 5. Hypothesis Development

As indicated by the clarification over, the reason for Merger and Acquisition is to make the organization more compelling and effective in a business rivalry so joint administration is required from the previous two unique organizations. Merger and Acquisition is required to have the option to make the organization wage war in the market. The accomplishment of Merger and Acquisition will be estimated through a few proportions to decide the accomplishment of the organization whether it has advanced or not, we can see the productivity proportion to discover how much benefit development from the organization the more prominent the benefit rate, the better the organization and this gives data that the organization encounters development. While the solvability proportion is expected to decide the capacity of the organization to pay off or reimburse all advances through the measure of

advantages claimed that influence the sort of monetary report is normal after the Merger and Acquisition proportion is better than anyone might have expected on the grounds that one of the destinations of Merger and Acquisition is to fortify the organization's capacity to pay its obligation.

The two proportions are relied upon to be better after the Merger and Acquisition on the grounds that the organization's capacity is more grounded in confronting rivalry around the world. Reflecting from the past exploration examines that have been led, the creator summarizes the speculation of this examination as follows:

H1: Merger and Acquisitions have a noteworthy positive effect on organization gainfulness

H2: Merger and Acquisitions have a huge positive effect on organization reasonability.

## 6. Techniques

The reason for leading this examination is spellbinding to inspect the effect of Merger and Acquisition on organizations recorded on the India stock trade in 2015 to the organization's gainfulness and resolvability. The writer accepts that by leading this examination it will be valuable for the peruser to acquire understanding about merger and securing factors that have effects on budgetary execution and furthermore to be advantageous by some important gatherings.

The testing approach of this investigation will utilize non-likelihood purposive inspecting. It is chosen for this examination to look at the examples of firms recorded in India Stock Exchange (IDX). This investigation utilizes auxiliary information, to be specific organization budget summaries recorded on the India Stock Exchange and has completed Merger and Acquisition during the period pre and post 2015. The rundown of organizations that completed Merger and Acquisition in 2015 dependent on the KPPU lobby (Business Competition Supervisory Commission).

The strategy for information assortment utilized in this exploration study is auxiliary information assortment technique. The information will be taken from the India Stock Exchange (IDX) site and Komisi Pengawasan Persaingan Usaha (KPPU). The time skyline of this investigation is cross-sectional from the time of pre and post 2015. The information used to ascertain pre and post-Merger and Acquisition gainfulness and resolvability is gathered from the separate organization's fiscal summaries. The inspecting standards in this investigation are as per the following:

1. The organization directed Merger and Acquisition in 2015
2. The Merger and Acquisition measure is enrolled with KPPU and OJK
3. The organization is an IPO organization and enlisted on IDX
4. Have monetary reports that can be gotten to by general society
5. Have distributed budget summaries in Rupiah

This investigation expects to discover the impact of merger and procurement that influences money related execution. The choice of this variable plans to quantify the impact of merger and securing factors on budgetary execution when Merger and Acquisition. Henceforth, this exploration study will utilize numeric information and is chosen to be quantitative examination. Consequently, subsequent to social affair the information, all information will be gathered to Microsoft Excel to be more open for deciphering the information.

The information assembled in this examination are accomplished from the yearly budget summary of the organizations. IBM SPSS 25 will be utilized to deal with the information that were inputted to disentangle the factual investigation of the example. The Wilcoxon marked position test is a non-parametric factual theory test used to analyze two related examples, coordinated examples, or rehashed estimations on a solitary example to evaluate whether their populace implies positions vary (for example it is a combined distinction test). A Wilcoxon marked position test is a nonparametric test that can be utilized to decide if two ward tests were chosen from populaces having a similar conveyance.

Starting information assessment. The analyst utilized Microsoft Excel 2018 programming and SPSS 25 measurable instrument. The cycle of information handling begins from the ID and arrangement of information, at that point confirms by looking at all information. This cycle is done to guarantee information precision.

Treatment of exception information. Before the information is handled, the analyst leads a subsequent assessment to see whether there is an exception (extraordinary perception). All information are checked for maximum qualities, least qualities, mean, and standard deviation. Test the Wilcoxon Signed Rank Test to discover the distinctions when Merger and Acquisition. Treatment of exception information. Before the information is handled, the scientist directs a subsequent assessment to see whether there is an anomaly (outrageous perception). All information are checked for greatest qualities, least qualities, mean, and standard deviation. Test the Wilcoxon Signed Rank Test to discover the distinctions when Merger and Acquisition.

**7. Results and Discussion**

**Sample Selection Results**

Following the sample selection criteria specified in the previous chapter, the sample selection procedure is summarized in table 4.1.

**Table 4.1 Sample Selection Procedure**

No	Data	2015
1	Number of Merger & Acquisition Companies	51
2	Number of companies according to criteria	20

Source: Researcher Data (2019).

From all the organizations recorded on the India Stock Exchange in 2015, some of them didn't have information following the creator's rules as a yearly report which was as yet inadequate on specific records, with the goal that the gathering of organizations was prohibited from the example. The creator just picks organizations that make Merger and Acquisition to be utilized as tests in this examination. Generally speaking, the examination test comprised of 20 organization perceptions and secured four years perception period, specifically two years before the Merger and Acquisition cycle and two years after the merger and procurement measure for organizations recorded on the India Stock Exchange for the period pre and post-2015 and two monetary proportions. The absolute perception is 120 information.

**Descriptive statistics**

Based on the sampling process described, table 4.2 presents the results of descriptive statistics on the data sample.

**Table 4.2 Descriptive Statistics**

	ROE PRE	DER PRE	ROE POST	DER POST
N	40	40	40	40
Mean	9,1548	1,4193	7,5778	1,7210
Median	7,6600	1,0800	8,4150	1,4600
Std. Deviation	14,7959	1,1187	12,7112	1,1429
Minimum	-17,88	,00	-24,02	,01
Maximum	84,60	5,11	41,29	4,13

Source: Output SPSS 25 (2019).

Where:

ROE\_Pre = Return on Equity average before Merger and Acquisition 2013 & 2014

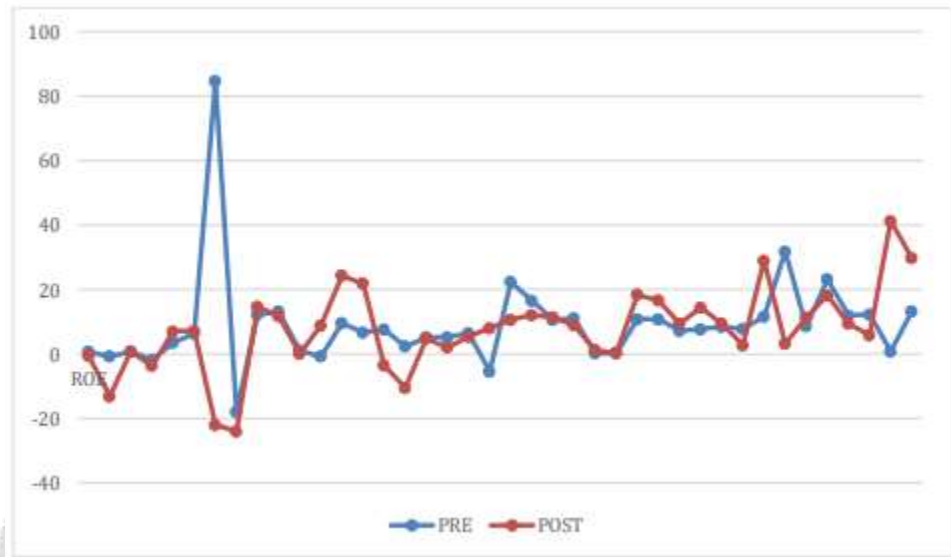


DER\_Pre = Debt to Equity average before Merger and Acquisition 2013 & 2014

ROE\_Post = Return on Equity average after Merger and Acquisition 2016 & 2017

DER\_Post = Debt to Equity average after Merger and Acquisition 2016 & 2017

Profit for Equity before Merger and Acquisition has a base estimation of - 17.88 and a limit of 84.60 just as a normal of 9.15 and middle 7.66 this gives us data that Return on Equity before Merger and Acquisition is in a way that is better than after Merger and Acquisition happens, in light of the fact that on Return on Equity after the cycle happens The Return on Equity esteem has diminished with a base estimation of - 24.02 and a limit of 41.29 and a normal estimation of 7.57 and middle 8.41.

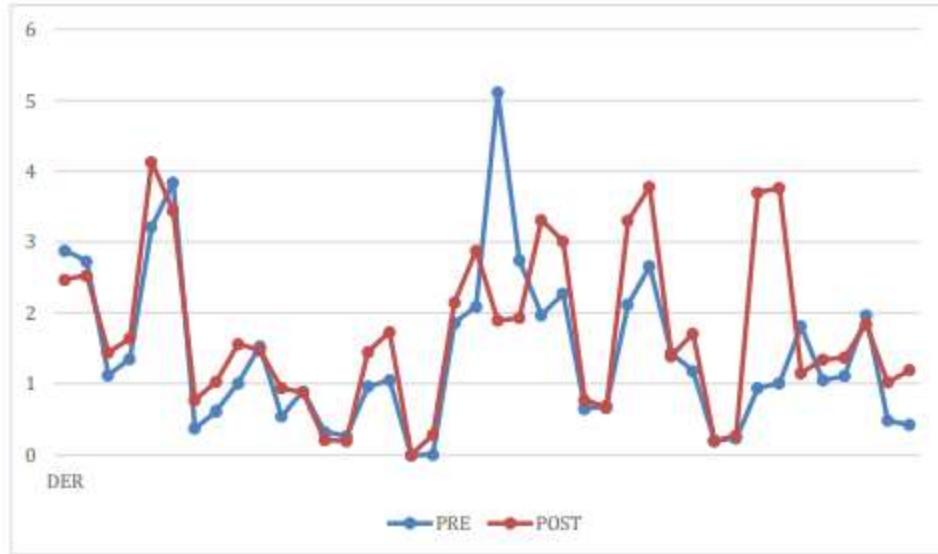


**Figure 4.1 Pre and Post Return on Equity**

The administration of PT Link Net Tbk (LINK) has taken more than 6,124 portions of PT First Media Television possessed by PT First Media Tbk (KBLV) worth Rp9.4 billion. As of September 2015, First Media recorded lost Rp.476.41 billion. Actually, in a similar period in 2014, KBLV actually posted a benefit of Rp27 billion. As is known, the organization's shortfall happened, after Link Net (LINK) not, at this point solidified its budget reports to First Media since November 1, 2014.

In addition, the organization's misfortunes were likewise brought about by income, which fell 58.94% to Rp739.44 billion as of September 2015, from Rp1.8 trillion as of September 2014. Simultaneously, KBLV's expense of merchandise sold bounced by 93.5 % to Rp925.03 billion, from the past Rp477.99 billion as of September 2014. This made First Media endure a gross loss of Rp185.59 billion as of September 2015. In a similar period in 2014, the organization actually reserved a gross benefit of Rp1.32 trillion. The working loss of the media organization under the Lippo bunch arrived at Rp1.33 trillion as of September 2014, from a working benefit of Rp459 billion. The misfortune endured by the organization additionally adversely influenced the KBLV share cost on the India Stock Exchange (IDX). From January 2, 2015 to November 23, 2015, KBLV shares had diminished by 12.6%, from Rp2,380 per unit to Rp2,080 per unit. In exchanging on the IDX.

DER before Merger and Acquisition has a base estimation of 0 and a most extreme estimation of 5.11 just as a normal of 1.41 and middle 1.08, this gives us data that DER before Merger and Acquisition happens more than after Merger and Acquisition despite the fact that we locate that after Merger and Acquisition happens diminished in greatest worth, after the Merger and Acquisition we can see DER has an estimation of 0.1 and a most extreme estimation of 4.13 and a normal estimation of 1.72 and middle 1.46.



**Figure 4.2 Debt to Equity chart**

PT Indian Rating Agency (Pefindo) minimized the Medium Term Note (MTN) and bonds gave in 2016, possessed by PT PP Properti Tbk (PPRO). The organization is viewed as excessively forceful in improving the organization's capital structure through critical extra obligation. Pefindo downsized PT PP Properti Tbk, MTN in 2016 and bonds in 2016 to BBB, from already BBB +.

PPRO has changed its capital use projection for 2017 to IDR 2.4 trillion from the past IDR 1.6 trillion. Most of this extra consumption will be apportioned to get land in a few areas, which will be led with outer subsidizing. This condition, he proceeded, expanded the extended proportion of obligation to EBITDA by a normal of a long time from 2017 to 2019, to be above 8x. Then, the proportion of inside assets from activities to obligation is underneath 5%.

Then, the organization's standpoint is steady on the grounds that the minimization has incorporated an obligation plan that is higher than extended in PPRO's money related profile. For the record, starting at 30 June 2017, PPRO has absolute money of Rp.1.1 trillion including rights issue subsidizes that have not been utilized. When all is said in done, in light of illustrative factual information that we get and we analyze that the information before the event of Merger and Acquisition gives us data that the organization's monetary presentation is better by and large.

**Wilcoxon Signed-Rank Test Return on Equity**

**Table 4.3 Descriptive statistics of Return on Equity**

	Mean	Std. Deviation	Minimum	Maximum
ROE PRE	9,1548	14,79590	-17,88	84,60
ROE POST	7,5778	12,71129	-24,02	41,29

Source: Output SPSS 25 (2019).

The engaging measurements table above shows the mean, standard deviation, least, and most extreme estimations of every information gathering (pretest and posttest). Apparently the mean or the normal posttest estimation of 7.5778 is littler than the pretest estimation of 9.1548. What is the extent of this distinction is it measurably huge? That will be addressed later by the Wilcoxon Signed Rank Test.

**Table 4.4 Ranks of Return on Equity**

		N	Mean Rank	Sum of Ranks
ROE_POST - ROE_PRE	Negative Ranks	20 <sup>a</sup>	20,60	412,00
	Positive Ranks	20 <sup>b</sup>	20,40	408,00
	Ties	0 <sup>c</sup>		
	Total	40		
a. ROE_POST < ROE_PRE				
b. ROE_POST > ROE_PRE				
c. ROE_POST = ROE_PRE				

Source: Output SPSS 25 (2019).

In light of the count strategy acted in the Wilcoxon Signed position Test recipe, the qualities got are: mean position and total of positions from negative positions, positive positions, and ties. Negative positions mean the example with the estimation of the subsequent gathering (posttest) is lower than the estimation of the principal gathering (pretest). Positive positions are tests with the estimation of the subsequent gathering (posttest) higher than the estimation of the main gathering (pretest). While ties are the estimation of the subsequent gathering (posttest) equivalent to the estimation of the main gathering (pretest). The N image demonstrates the sum, Mean Rank is the normal rating, and the entirety of positions is the whole of the position.

**Wilcoxon Test Result**

**Table 4.5 Wilcoxon Signed Rank**

	ROE_POST - ROE_PRE
Z	-,027 <sup>b</sup>
Asymp. Sig. (2-tailed)	,979
a. Wilcoxon Signed Ranks Test	
b. Based on positive ranks.	

Source: Output SPSS 25 (2019).

In light of the aftereffects of the figuring of the Wilcoxon Signed Rank Test, the estimation of Z acquired is - 0.027 with p-esteem (Asymp. Sig 2 followed) of 0.979 which is more than the basic exploration cutoff of 0.05 so the theory choice can't dismiss H0 inferring there are no huge contrasts between the pre-test and posttest gatherings.

**Wilcoxon Signed-Rank Test Debt to Equity**

**Table 4.6 Descriptive Statistics of Debt to Equity**

	Mean	Std. Deviation	Minimum	Maximum
DER PRE	1,4193	1,11879	,00	5,11
DER POST	1,7210	1,14294	,01	4,13

Source: Output SPSS 25 (2019).

The enlightening insights table above shows the mean, standard deviation, least, and greatest estimations of every information gathering (pretest and posttest). Apparently the mean or the normal posttest estimation of 1.7210 is more prominent than the pretest estimation of 1.4193. What is the extent of this distinction is it measurably noteworthy? That will be addressed later by the Wilcoxon Signed Rank Test.

**Table 4.7 Ranks of Debt to Equity**

		N	Mean Rank	Sum of Ranks
DER_POST - DER_PRE	Negative Ranks	14 <sup>a</sup>	14,68	205,50
	Positive Ranks	26 <sup>b</sup>	23,63	614,50
	Ties	0 <sup>c</sup>		
	Total	40		
a. DER_POST < DER_PRE				
b. DER_POST > DER_PRE				
c. DER_POST = DER_PRE				

Source: Output SPSS 25 (2019).

In view of the computation strategy acted in the Wilcoxon Signed position Test recipe, the qualities got are: mean position and aggregate of positions from negative positions, positive positions, and ties. Negative positions mean the example with the estimation of the subsequent gathering (posttest) is lower than the estimation of the principal gathering (pretest). Positive positions are tests with the estimation of the subsequent gathering (posttest) higher than the estimation of the main gathering (pretest). While ties are the estimation of the subsequent gathering (posttest) equivalent to the estimation of the principal gathering (pretest). The N image demonstrates the sum, Mean Rank is the normal rating, and the total of positions is the aggregate of the position.

**Table 4.8 Wilcoxon Test**

	DER_POST - DER_PRE
Z	-2,749 <sup>b</sup>
Asymp. Sig. (2-tailed)	,006
a. Wilcoxon Signed Ranks Test	
b. Based on negative ranks.	

Source: Output SPSS 25 (2019).

In view of the consequences of the figuring of the Wilcoxon Signed Rank Test, the estimation of Z acquired is - 2.749 with p-esteem (Asymp. Sig 2 followed) of 0.006 which is not exactly the basic examination breaking point of 0.05 so the theory test choice is to dismiss H0 suggesting that there are huge contrasts between the pre-test and posttest gatherings.

**Discussion**

The consequences of the factual investigation of Wilcoxon marked position test found that there was no critical distinction in Return on Equity money related proportions when Merger and Acquisition. We can even observe that the middle of pre-Merger and Acquisition Return on Equity is more noteworthy than the post-Merger and Acquisition Return on Equity. So that in this investigation, H0 can't be dismissed. The test shows immaterial contrast. The outcome is steady with the exploration led by Harjeet and Jiayin (2013), Payamta and Setiawan (2004) and Widyaputra (2006) who found something very similar, in particular there were no huge contrasts of money related execution among when Merger and Acquisition on the ROE monetary proportion. It very well may be inferred that Merger and Acquisition occurred in India specifically year 2015 can't expand the organizations' productivity.

The consequence of the Wilcoxon marked position test locate a noteworthy contrasts in the budgetary proportions of Debt to Equity when Merger and Acquisition, and we can even observe the middle before the event of Merger and Acquisition had a littler proportion and was viewed as better. So that in this examination H0 is dismissed, and H1 is acknowledged on the grounds that it is demonstrated there was a critical contrast. This outcome is following the exploration led by Widyarti (2011) and the examination directed by Esterlina, and Firdausi (2017) found something



very similar. In particular, there were critical contrasts of Debt to Equity of organizations among when Merger and Acquisition on the Debt to Equity budgetary proportion.

The Merger and Acquisition measure expects time to adjust particularly fundamentally in the development of another auxiliary and business base that expects time to make a superior monetary proportion in light of the fact that essentially when Merger and Acquisition happens the business scale changes to expand and not equivalent to previously.

## 8. Conclusion

The aftereffects of this investigation found that for the most part the Merger and Acquisition A cycle doesn't affect an organization's budgetary exhibition, particularly at 1 and 2 years after the Merger and Acquisition measure, we can see it in the Return on Equity proportion doesn't have numerous progressions and even will in general have littler numbers than before The Merger and Acquisition measure. Nonetheless, the Debt to Equity proportion has a huge change after the Merger and Acquisition cycle of Debt to Equity budgetary proportions has expanded, and this implies it intensifies. In synopsis, Merger and Acquisition couldn't convey all certain additions in the monetary exhibition in the short-run and since quite a while ago run time of execution as obvious in this paper.

This exploration is extremely restricted in light of the fact that utilizing a few organizations as tests in examination, and short examination time is likewise a constraint of this investigation. It is normal that in future examinations can be utilized longer exploration time and Merger and Acquisition information for over one year so more believable ends can be taken. The constraints of this investigation are additionally on the grounds that specialists are in Germany, and the object of examination is in India, so scientists must be an example of organizations that open up to the world that distribute monetary reports on the web.

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